## Dear Chairperson

We trust this email finds you well. It's with great pleasure that we submit our proposal in terms of license application fees charged by Transnet National Ports Authority.

We have made this proposal to TNPA last year. Our proposal with regards to all permit/licenses fees in particular Diving and Hull Cleaning is as follows:

Barriers to entry, We agree that we must pay for the licenses, what we are saying is that why can't we pay it in let's say in six (6) installments. The first payment is a commitment and demonstration that we are serious to acquire the license, the licence can then be provisionally issued. As work flow into our company that is where we start paying the outstanding balances. Remember every time we go out to sea we must get the approval from Port Control, so they will know and if we don't make down payments our license can be suspended up until we make the full outstanding balance.

It is very difficult for previously disadvantage person like myself and others to fund this full license fees once off.

It's the view of the following companies (Servilinx Projects, K2 Services, Kangelani General Trading and MM Traders that license can be granted and issued in an controlled manner.

Please do not hesitate to contact us for any clarification on this proposal.

Yours faithfully Audrick Kramer 0840445413 / 084 5444 617